



# 2019 Annual General Meeting

28 November 2019

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All references to \$ are references to Australian dollars unless otherwise specifically marked.

# FY 19 - Health and Safety & Environment

For the twelve months to June 2019, ReNu Energy recorded zero lost time injuries and zero medical treatment injuries.

Nothing is so important  
that it cannot be done safely.



24,168

Worker hours



0 LTI

(Lost Time Injury)

## Environmental outcomes



5,526 tonnes  
OF CO<sub>2</sub>E ABATED\*



662 Homes  
= CO<sub>2</sub>E EMISSIONS OF  
662 HOMES FOR ONE  
YEAR



1,173 Cars  
= 1,173 CARS OFF THE  
ROAD FOR ONE YEAR

*\*Abated through displacement of grid sourced electricity*

# FY19 - Financial Results

## Commissioning and operation of solar PV embedded network sites during FY19 contributed to an improved result

- Increased income from solar operations contributed to \$1.9m improvement in EBITDA to \$2.8m (loss).

EBITDA by business segment	2019 \$000s	2018 \$000s	Movement \$000s
Bioenergy*	(413)	(121)	(292)
Solar*	(79)	(1,437)	1,358
Geothermal	118	(125)	243
Corporate overheads	(2,407)	(3,042)	635
<b>Total Group EBITDA</b>	<b>(2,781)</b>	<b>(4,725)</b>	<b>1,944</b>

\* Includes start-up and business development costs

- Solar operations and bioenergy assets returned positive EBITDA on an operational basis, with business development expenditure leading to an overall EBITDA loss.
- Benefit of corporate cost reductions continues to filter through.
- Available cash of \$1.4m at 30 June 2019.



# Capital Restructure & Strategic Review

Investigations undertaken in FY19 led to the decision that it was necessary to restructure the business.



- Extensive efforts to source debt and equity funding for operating activities and new projects were not successful in securing the necessary finances required to continue the planned development for targeted growth.
- Sale of the solar PV operations in September for \$5,775,000 less debt provided the immediate funds necessary to continue operations and undertake a considered assessment of the existing asset base and address remediation obligations in the Cooper Basin
- Critically reviewed current cost structure with significant changes implemented to ensure overhead costs are significantly reduced.
- Since the sale of solar operations completed in September 2019:
  - ✓ Reduced permanent headcount by 5 full time equivalents
  - ✓ Transitioned to part time CFO
  - ✓ Existing Board member appointed as interim CEO & MD in a combined capacity
- Strategic review of operations is ongoing.
- **ReNu is now debt free.** Cash on hand at 30 September was \$4.4m.



# Bioenergy Portfolio

ReNu Energy continues to hold a 30% interest in the bioenergy projects.

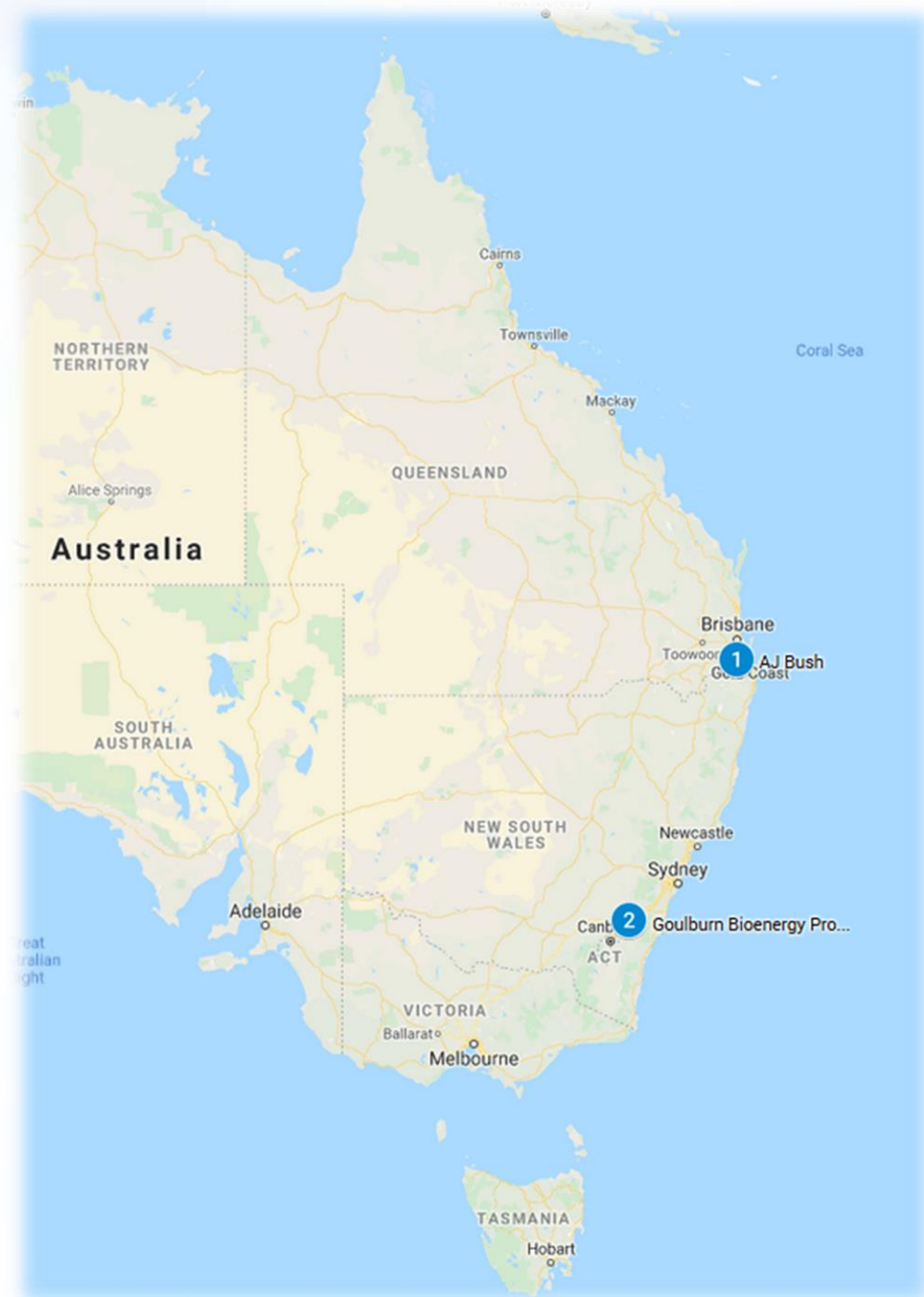
In FY19 the projects produced 4.7GWh.

**1**   **AJ BUSH BIOENERGY PROJECT**

<b>Location</b>	Beaudesert, QLD
<b>Size</b>	1.1MW AC
<b>Expected Generation</b>	3.3GWh in FY19
<b>Commercial Operations</b>	2011

**2**   **GOULBURN BIOENERGY PROJECT**

<b>Location</b>	Goulburn, NSW
<b>Size</b>	1.6MW AC
<b>Expected Generation</b>	3,655MWh in FY19
<b>Commercial Operations</b>	February 2018



# Looking Ahead

## Prioritise close out of remediation obligations and reducing costs.

- Prudent approach now is to narrow the focus:
  - ✓ Complete restructuring the business
  - ✓ Prioritise close out of Cooper Basin remediation obligation for Habanero wells 3 & 4
- Appointment of a technical expert to manage the final engineering and completion of remediation is well progressed.
  - ✓ Aim to commence remediation program in early 2020.
- The implementation of the plug & abandonment program to meet remediation obligations should assist in progressing:
  - ✓ **Corporate combination opportunities**
  - ✓ **Future renewable development opportunities** with capital market support
- Review of our bioenergy interests.
  - ✓ Bioenergy operations will continue business as usual with a review of the operating model
- Exploring options for M&A combinations.
- Targeting a reduction in corporate overhead costs in 2020 by up to 50% from FY19 levels.





**Thank you**

**Questions**